

Lending Strategies for the Current Environment





Meeting Agenda

- **Current Environment**
- **Lending Strategies for the Current Environment**
- **ARC Program Overview**
- **ARC Strategies to Retain Profitable Relationships**

Current Environment



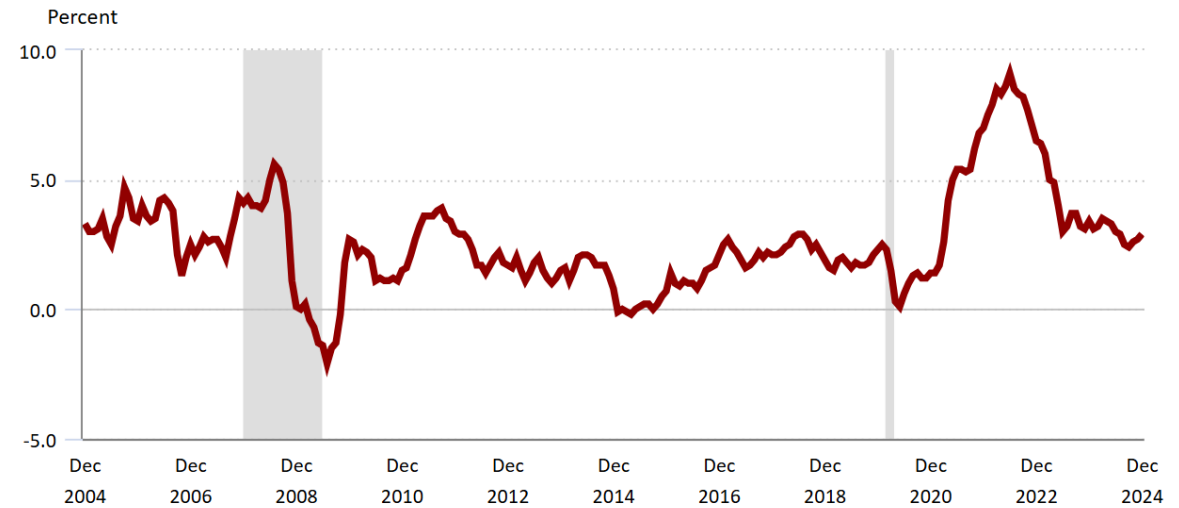
Flat Yield Curve, Fed On Hold?, Banks are Paid Zero for Taking Interest Rate Risk



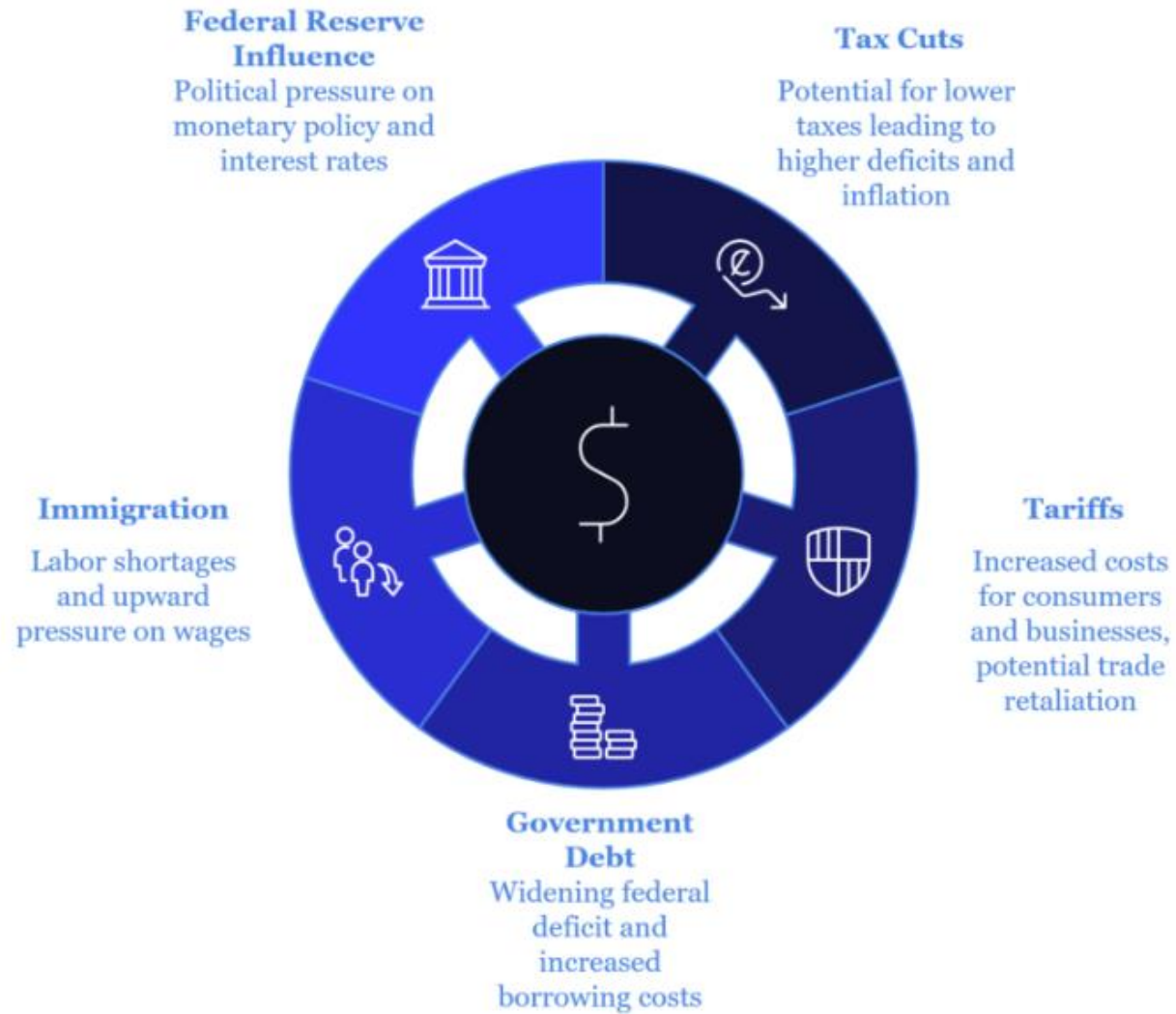
4.1% Unemployment Rate



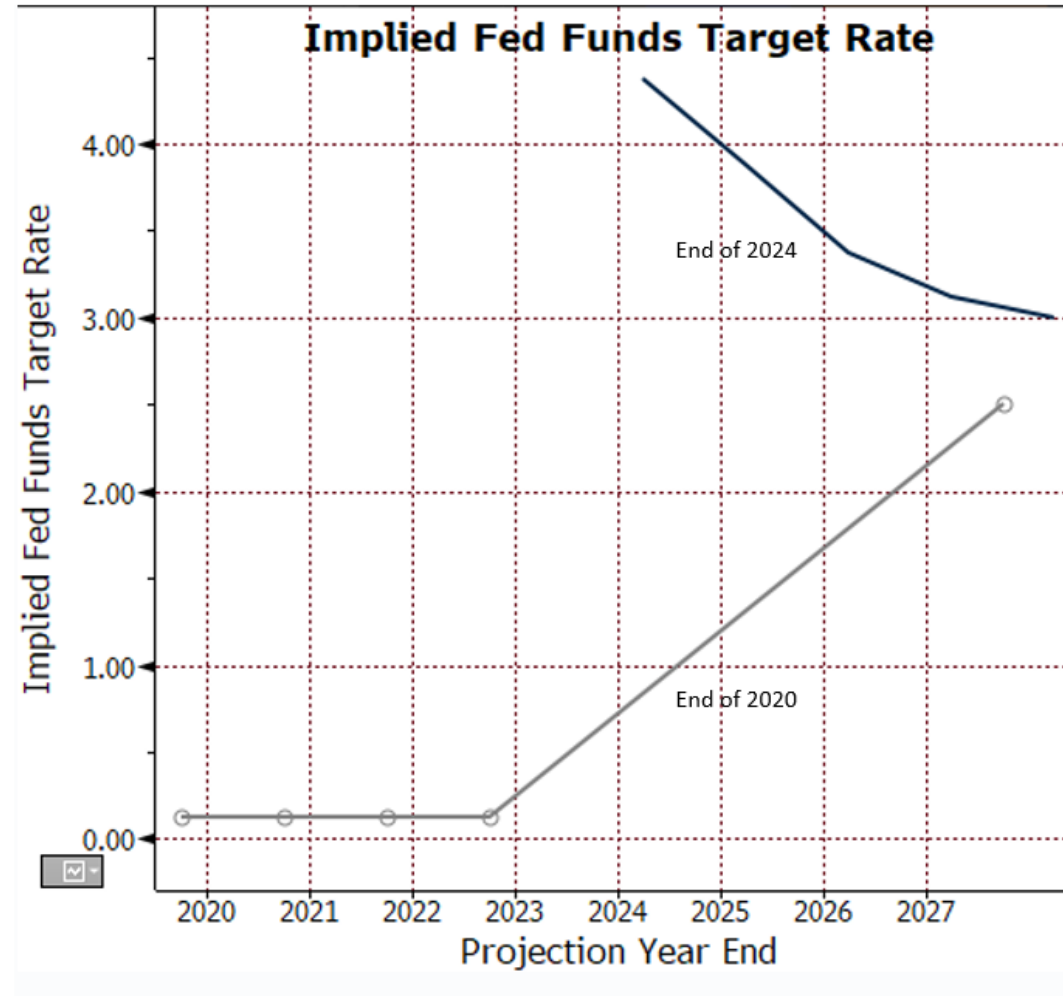
2.9% CPI

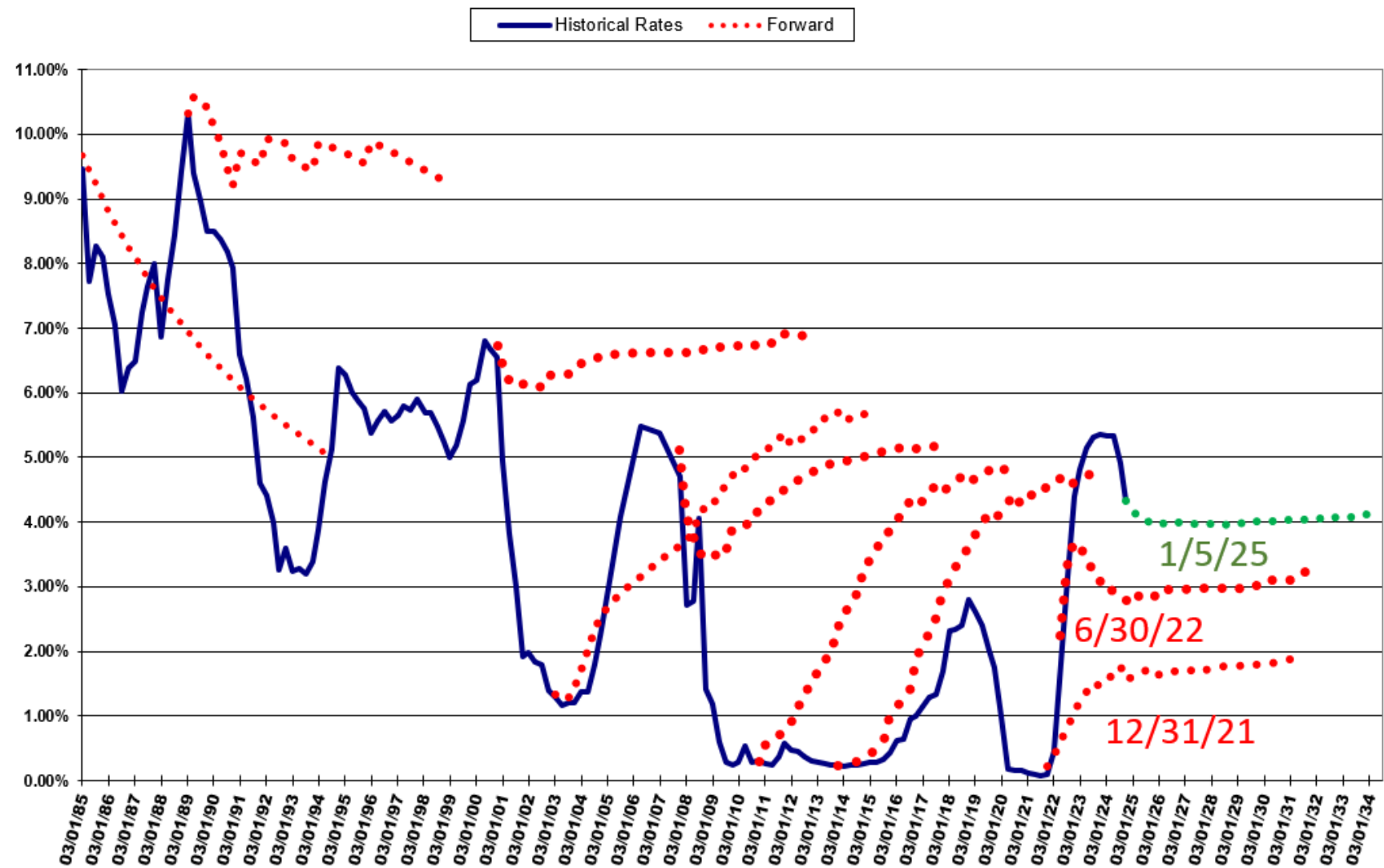


Trump 2.0 Economic Policies



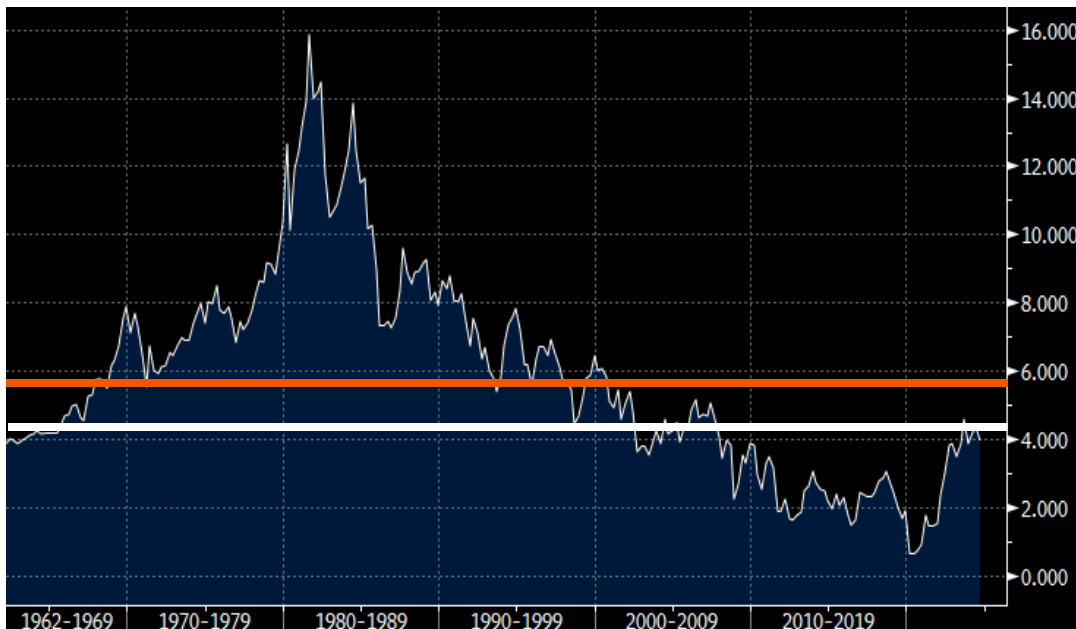
What Will The Fed Do?





Four Important Points For Rate Context & Decision-Making

Historical Rates:

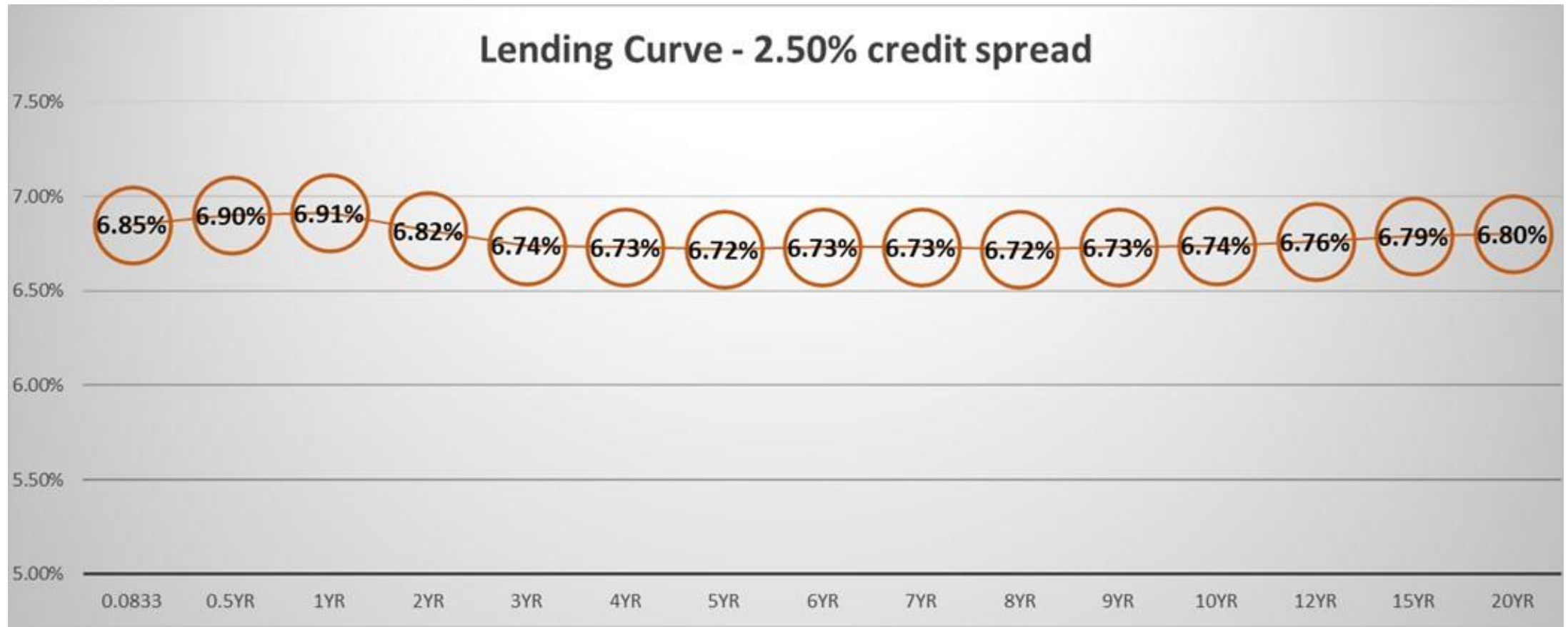


Average = 5.84%

Current = 4.42%

1. The Fed controls **short-term** rates directly.
2. Fed rate expectations are **already baked into** longer fixed rates.
3. Long-term rates are now **~140 bps below** historical averages.
4. Rates are **favorable** unless a borrower expects another economic **crisis**.

Zero to Negative Reward for Interest Rate Risk (Traditional Fixed)



Lending Strategies for the Current Environment







Current Market Rates Favor Hedge-Based Pricing

Traditional In-House Fixed

7.50% fixed
Fixed out to 5 years
25 Year Am

Yield to Bank 7.50%

Fixed Rate to Borrower 7.50%

No fee income

Hedged Example

SOFR + 2.50%
Fixed to the Borrower out to 20 years
25 bp hedge fee

Yield to Bank SOFR + 2.5% plus fees

Fixed Rate to Borrower 5 year **7.05%**

10 year **6.92%**

20 year **6.97%**

Includes a 25 bp hedge fee (SOFR + 2.75% all -on)

First year yield to Bank @ 4.32% SOFR + PV of 25 bps Hedge Fee

5y **7.85%**

10y **8.50%**

20y **9.08%**



Loan Performance in a Down Rate Scenario

Traditional In-House Fixed

New 5 year
25 year am

Yield to Bank **5.50%**

Fixed Rate to Borrower **5.50%**

No fee income

Hedged Example

SOFR + 2.50%

Fixed to the Borrower out to 20 years

25 bp hedge fee

Yield to Bank

SOFR + 2.5% plus fees

Extend and Blend*

5.65%

*Hedge with 2 years remaining, refinancing into new 10 year
Additional fee income opportunity

Rates Back Up - The One-way Floater

Traditional In-House Fixed

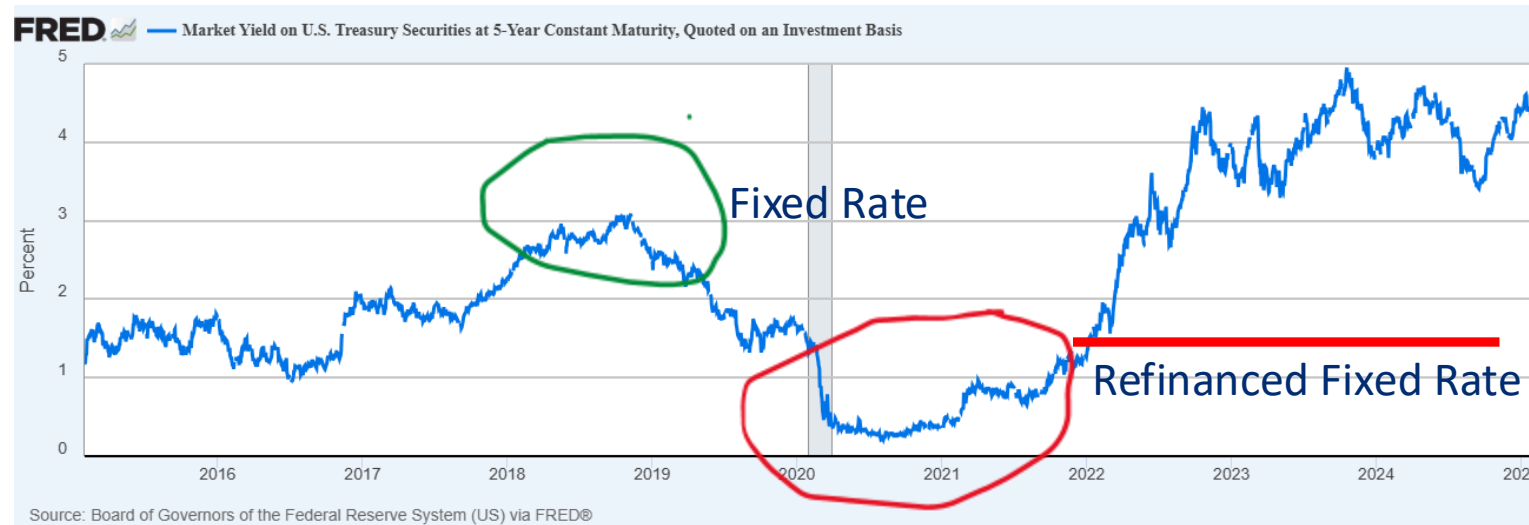
New 5 year
25 year am

Yield to Bank **5.50%**
Fixed Rate to Borrower **5.50%**

Hedged Example

SOFR + 2.50%
Fixed to the Borrower out to 20 years
25 bp hedge fee

Yield to Bank SOFR + 2.5% plus fees
Fixed Rate to Borrower **5.65%**





How to Add \$1,000,000 to your Bottom Line!

In the 10/25 Structure, 25 basis points equates to ~1.68% Fee, Upfront!

Basis points fee	0.25%	Input	% of loan amount	1.68%
Initial balance:	\$ 5,000,000			
Amortization Term (yrs):	25			
Commitment Term:	10			
Initial Hedge Rate:	4.46%			
Fixed Rate to Borrower:	6.92%			
Starting Date:	2/4/25			
Approximate ARC Referral Fee:	83,814	Output		

*\$5mm 10y/25yam per month w 25 bp hedge fee = \$1,005,600 boost
to current income (\$83,800 x 12 months)*

ARC Program Overview

All the benefits of a large bank hedging program without the headaches





ARC was Developed for Community Banks and Borrowers

All the benefits of a large bank hedging program without the headaches:

- ✓ No derivative on your books
- ✓ Simple and clear documentation (No ISDA)
- ✓ Plain English risk disclosures
- ✓ No daily collateral posting, accounting, regulatory reporting
- ✓ Borrowers make one payment to your bank
- ✓ Flexible prepayment and modification options
- ✓ Fee income



ARC Pricing

Bank Earns = 1-month Term SOFR + Credit Spread

Borrower Pays = Fixed ARC Rate + Credit Spread

Amort.	Maturity										
	3yr	4yr	5yr	6yr	7yr	8yr	9yr	10yr	12yr	15yr	20yr
3yr	4.34%	-	-	-	-	-	-	-	-	-	-
5yr	4.33%	4.33%	4.33%	-	-	-	-	-	-	-	-
7yr	4.32%	4.33%	4.33%	4.33%	4.32%	-	-	-	-	-	-
10yr	4.32%	4.33%	4.33%	4.32%	4.32%	4.33%	4.33%	4.33%	-	-	-
15yr	4.32%	4.32%	4.31%	4.32%	4.32%	4.32%	4.32%	4.32%	4.33%	4.34%	-
20yr	4.32%	4.31%	4.30%	4.31%	4.32%	4.30%	4.31%	4.32%	4.34%	4.36%	4.37%
25yr	4.32%	4.31%	4.30%	4.31%	4.31%	4.30%	4.31%	4.32%	4.34%	4.37%	4.38%
30yr	4.32%	4.31%	4.30%	4.30%	4.31%	4.30%	4.31%	4.32%	4.34%	4.37%	4.38%

Example: 25/10y Bank Note Priced at SOFR + 2.00% (Currently 4.32% + 2.00% = 6.32%)

Borrower Pays Fixed ARC Rate + 2.00% (4.32% + 2.00% = **6.32% Fixed**)



Fee Calculator

Basis points fee	0.25%	Input	% of loan amount	2.25%
Initial balance:	\$ 1,000,000			
Amortization Term (yrs):	25			
Commitment Term:	20			
Initial Hedge Rate:	4.87%			
Fixed Rate to Borrower:	6.87%			
Starting Date:	11/5/23			
Approximate ARC Referral Fee:	22,499	Output		

Hedge fees allows you the flexibility to optimally position your bank in competitive circumstances

- Waive loan origination fees
- Pay for appraisal and other closing costs
- Build in prepayment costs for borrowers looking to move a relationship to your bank
- Lender compensation

Symmetrical Prepayment Provisions

Initial balance:	\$ 1,000,000
Amortization Term (yrs):	20
Commitment Term:	5
Initial Hedge Rate:	4.31%
Fixed Rate to Borrower:	6.31%
Starting Date:	4/3/24

Prepayment Hedge Rate vs. Initial Hedge Rate

Remaining Term	-0.75%	-0.50%	-0.25%	0%	0.25%	0.50%	0.75%
	3.560%	3.810%	4.06%	4.31%	4.56%	4.8100%	5.060%
5yrs	(\$32,504)	(\$21,540)	(\$10,706)	\$0	\$10,579	\$21,034	\$31,365
4yrs	(\$26,035)	(\$17,273)	(\$8,595)	\$0	\$8,512	\$16,942	\$25,291
3yrs	(\$19,538)	(\$12,977)	(\$6,464)	\$0	\$6,417	\$12,786	\$19,109
2yrs	(\$13,023)	(\$8,660)	(\$4,319)	\$0	\$4,297	\$8,573	\$12,827
1yrs	(\$6,506)	(\$4,331)	(\$2,163)	\$0	\$2,157	\$4,308	\$6,454

Explaining Yield Maintenance



Building Comfort With Borrower's





ARC From The Borrower's Perspective

Prepayment Options:

1. Borrower receives fee (rates are higher)
2. Borrower pays fee (rates are lower)
3. **Portable:** Borrower takes loan/hedge to another property, preserving rate
4. **Assumable:** New Borrower takes loan & hedge
5. Borrower modifies loan - adds new money and/or extends term/amort

Alternatives To Symmetrical Prepay Are Also Possible



Blend and Extend Example

\$2mm 5y/25yam		6.98% fixed	
Scenrio: 2 years left, rates down 1%		Hedge Value	Principal
		-\$36,682.00	\$ 1,899,634
New Loan Options: 10y/25yam		5.98%	
Blend and Extend		6.28%	
True up to Original \$2mm		6.26%	
Increase deal by \$1mm		6.18%	



ARC Advantage – Relationship Lending

- ✓ **Rate Portability** – borrower can replace collateral with another suitable property
- ✓ **Loan Assumability** – ARC hedges can be moved to a new borrower
- ✓ **Blend and Extend** – borrowers needing additional financing can keep their current hedge rate if rates are higher, or enjoy a lower blended fixed rate in a lower rate scenario
- ✓ **Symmetrical Prepayment Provisions** – borrower may choose to terminate the hedge and get paid the positive value of the remaining if rates are higher, or pay the negative hedge value if rates are lower, and the sale or refinancing opportunity outweighs the cost



Why do borrower's choose “ARC”

ARC Delivers Competitive Advantages Worth Highlighting

	Traditional Loan	ARC Loan	Loan + Interest Rate Swap
Documentation	Bank Standard Set	Bank Standard Set Plus 4 Page Addendum	ISDA Agreements (40+ Pages)
Monthly Invoicing	Single Monthly Invoicing	Single Monthly Invoicing	Two Invoices
Accounting	Fixed Rate Loan Accounting	Fixed Rate Loan Accounting	Varies
Prepay Convention	Fixed Prepay Penalty (ie. 5/4/3/2/1%)	Yield Maintenance	Yield Maintenance

ARC is also portable and assumable



While interest rates have risen recently, they are still very low from a historical perspective, and the Yield Curve is Flat. This offers borrowers the opportunity to lock in years of additional rate and cash flow certainty with minimal incremental cost.

Pricing An ARC Loan 6 Inputs

Borrower Name:	[Best Borrower LLC]
Loan Amount:	[\$5,000,000]
Credit Spread:	[2.75%]
Term:	[5 Years, 7 Years, 10 Years]
Amortization:	[25 Years]
Hedge Fee:	[25 basis points]

$$A + B = C$$

Hedge Index Rate (includes Hedge Fee) + Credit Spread = Loan Fixed Rate



- Loan amounts, LTV, and terms determined by bank policy
- Up to 20 years final maturity and 30-year amortization
- ARC is preapproved for LTV of 85% or better and debt service coverage ratio 1.20x, or better
- Borrower minimum \$1mm net worth
- Property types OO and NOO CRE. General and special purpose.
 - office, industrial, retail, multifamily, special purpose, self storage, among many others
- No consumer, or government. No speculative land.



ARC Program Recent Deal Stats

Average Deal Size: \$2.71mm

Average Term: 4.5 years, before curve inversion this was 10.7 years

Credit Quality: 1.65x DSCR
62% LTV
Zero past due credits

Average ARC Fee: 1.4% of initial principal (\$37,940 current income)



ARC Is More Than A Product – It's A Relationship

- ✓ Customized Borrower Presentations
- ✓ In-Person Meetings With Your Borrowers
- ✓ Marketing Campaigns, Materials, Content and Support
- ✓ Loan Structuring and Profitability Assistance
- ✓ Lender and Operational Training
- ✓ Loan Pricing Model Analysis
- ✓ Assistance With Participations
- ✓ General Bank Performance Support – Deposit Pricing, Technology, etc.

We Are A Bank And A User ARC

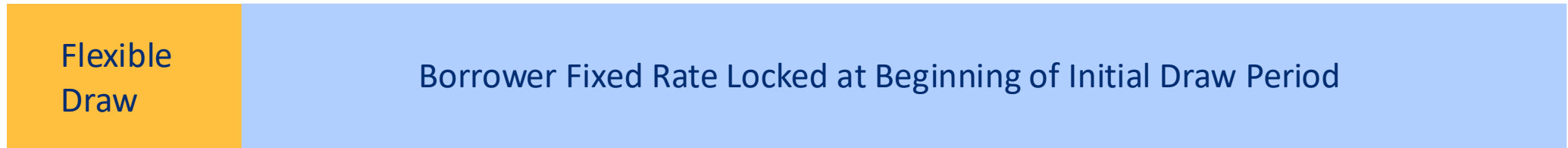


1. Contact the ARC team early to request a borrower presentation
2. Email credit memo for formal ARC hedge approval (2 days)
3. Provide draft loan documents for ARC review (immediate)
4. ARC will send a draft Rate Conversion Agreement
5. Establish a signing appointment with borrower and notify ARC
6. Approximately 30 minutes prior to signing, ARC will email the final Rate Conversion Agreement for execution
7. Immediately after signing, email all executed documents to the ARC team by 4:30PM ET
8. After borrower signing, ARC will send a Transaction Supplement to the ARC Master Servicing Agreement for bank execution

Single Close Construction Through Perm

Forward-Starting Structures: *Construction Loans*

- As an example, a Promissory Note reads as a variable rate for 11 years. The first year remains a floating rate construction note. The last 10 years are fixed through the ARC program.



- ✓ Fixed rate certainty.
- ✓ Single close.
- ✓ No additional collateral requirements.
- ✓ Less possibility of the bank losing the loan to competitors that avoid construction lending but are aggressive term loan lenders.

Protect Your Valuable Relationships – Strategic Refinancing

Example: Focus borrower has a current fixed-rate loan on the books at 5%, maturing in 1 year

Current Loan \$3,000,000

Collateral: Long-term CRE

Fixed Rate: 5.00%

Matures: in 1 year

Current rate if refinanced today:

Treasuries + 3.25%

Where will rates be in 1 year?

Proactive Refinance with ARC \$3,000,000

Terminate existing loan and replace with a 10 year Note that is fixed at 5% for 1 year, then converts to SOFR + 2.50% (approx. Prime – 1/2%)

Borrower pays 5% fixed, then 6.85% fixed for remaining 9 years

Pricing includes 25 bps for hedge fees = \$43,428 or 1.45% paid to you from ARC

- ✓ Bank gets additional 1.45% on a loan already funded, plus SOFR + 2.50% floating on remaining 9 years (currently 7.82% yield)
- ✓ Head off competitors and solidify relationship (deposits, credit quality, cross-sell opportunities)
- ✓ Secure DSCR and reduce credit exposure to increased inflation and further Fed rate hikes
- ✓ Being proactive positions lender as trusted advisor

Thank you!

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In addition to any specific risks discussed herein, there are other factors that may influence the performance of an interest rate hedge product.

Counterparty Risk – the risk that the counterparty will not perform pursuant to the contract terms. Borrowers should carefully assess counterparty risk when engaging in such a transaction as described herein.

Basis Risk – the risk that the floating rate interest payments made on the loan and the floating rate interest payments received on the hedge contract could be mismatched, specifically if the floating rate indices, spreads, and other terms are not exact.

Amortization Risk – the risk of the potential mismatch between the outstanding principal amount of the loan and the outstanding notional amount of the hedge. Amortization mismatches could also result in termination of portions of the hedge prior to maturity and under unfavorable conditions.

Termination Risk – the risk that the hedge could be terminated as a result of certain events including payment default or other defined events of default. A termination of a hedge may result in payment received by the borrower or owed to the Bank depending on the market at the time of termination.

Prior to entering into any interest rate hedge transaction, recipients should determine, in consultation with their own legal, tax, regulatory, and accounting advisors, the economic risks and merits, as well as the legal, tax, regulatory and accounting characteristics and consequences of any transaction.

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